



2022/2023 Unrestricted Operating Forecast Report to the Finance Committee of the Board of Trustees

Purpose of Forecast

The purpose of this forecast is to update the Finance Committee, members of the Board of Trustees, and the University community on the status of the operating budget. The forecast reflects the most current information available as of November 17, 2022.

Actual and BoT Budget Variance - Revenues and Expenses (see attached table)

Tuition, Scholarships and Fees

Total prorated tuition revenue for the summer session is forecasted to be below budget. Actual enrollment and tuition for the fall 2022 semester is also below budget as is that forecasted for the spring 2023 session. Intersession tuition and tuition waivers and exceptions are forecasted to be at budget, while other tuition is above budget. Reflecting fall and spring lower-than-expected activity, unrestricted scholarship expenditures are also forecasted to be under budget. Fees are forecasted to be below budget.

Additional Revenues

Revenue from gifts, investment returns, and other revenues are forecasted at budget. Auxiliary and meal plan (Board) revenues are forecasted to be over budget due to greater-than-expected bed occupancy rates.

Compensation

At this point in the fiscal year full-time faculty, other instruction and non-teaching assignments (NTA), and full-time staff compensation categories are forecasted to be under budget. Other and student staff are forecasted at their current available budgets. Benefits are forecasted at the fringe rate for the various salary categories and is forecasted to be under budget.

Non-Compensation Expenses

Due to greater-than-expected utility costs, general operating, facilities and capital expenditures are forecasted to be over the Board budget. (Note: the Board Budget includes the Placeholder Budget that was drafted and approved in March 2022 along with management's subsequent budget balancing adjustments in June 2022.) As with its associated revenue, food service expenses are forecasted to be over budget. Due to greater-than-expected insurance and bad debt costs, insurance/bad debt/loans expenses are forecasted to be over budget. Debt Service's overage reflects a budget transfer to general operating for related professional services. Other transfers are forecasted to be at budget.

Year-End Forecast

At the close of the fifth period of the fiscal year and with the application of reserves current available budget, management still forecasts a modest operating surplus. This surplus is available to support any unforeseen needs, capital expenditures, or repayments to the University's internal bank (as shown in this forecast).

Fiscal Year 2023 Operating Forecast

	FY22 Year End Actual	Fiscal Year 2023 Unrestricted Operating Budget						Variance Notes
		Board Budget	Year-to-Date Oct Actual	Year End Forecast	Forecast less Budget	Forecast Variance	% of Budget	
Revenue								
Summer Tuition	\$30,038	\$28,159	\$26,873	\$27,340	\$(\$819)	-2.9%		
Fall Tuition	\$206,514	\$214,183	\$210,277	\$210,216	\$(\$3,567)	-1.9%		
Interession Tuition	\$2,323	\$2,391	\$0	\$2,391	\$0	0.0%	Board budget	
Spring Tuition	\$191,647	\$199,580	\$47	\$195,832	\$(\$3,748)	-1.9%	based on year-to-date to year-end revenue pattern	
Other Tuition	\$111	\$0	\$86	\$86	\$86	NA	actual year-to-date revenue	
Tuition Waivers & Exceptions	(\$3,399)	(\$2,657)	(\$1,036)	(\$2,657)	\$0	0.0%	Board budget	
Total Tuition	\$427,234	\$441,655	\$236,248	\$433,207	(\$8,448)	-1.9%		
Scholarships	(\$126,208)	(\$132,349)	(\$68,129)	(\$128,194)	\$41,155	-3.1%	based on year-to-date to year-end revenue pattern	
Tuition Net Scholarships	\$301,026	\$309,306	\$168,118	\$305,013	(\$4,293)	-1.4%		
Fees								
Gifts & Contributions	\$2,901	\$3,716	\$1,207	\$3,196	\$(\$20)	-14.0%		
Investment Returns	\$1,664	\$1,517	\$498	\$1,517	\$0	0.0%	Board budget	
Federal Stimulus Funds [^]	\$1,561	\$1,234	\$1,013	\$1,234	\$0	0.0%	FY22 Higher Education Emergency Relief Fund III	
Auxiliary Revenue	\$9,500	\$0	\$0	\$0	\$0	NA	based on year-to-date to year-end revenue pattern	
Food Service Revenue	\$35,942	\$39,988	\$20,433	\$43,699	\$3,710	9.3%	management current fiscal year forecast	
Other Revenues ⁺	\$9,721	\$10,660	\$5,662	\$11,239	\$579	5.4%	based on year-to-date to year-end revenue pattern	
Total Revenue	\$363,863	\$368,428	\$197,401	\$367,903	(\$525)	-0.1%	Board budget	
Expenses								
Salary & Benefits								
Full-time Faculty	\$60,825	\$63,971	\$18,420	\$62,835	(\$1,136)	-1.8%		
Other Instruction and NTA	\$21,250	\$22,615	\$8,795	\$20,694	(\$1,921)	-8.5%	based on average of year-to-date payrolls with contingencies	
Total Faculty	\$82,075	\$86,586	\$27,215	\$83,529	(\$3,056)	-3.5%	based on year-to-date to year-end expense pattern	
Full-time Staff	\$81,167	\$86,995	\$33,917	\$83,842	(\$3,153)	-3.6%		
Other Staff	\$3,148	\$2,930	\$1,482	\$2,908	(\$22)	-0.7%		
Student Staff	\$6,235	\$8,480	\$2,537	\$8,399	(\$81)	-0.9%	management current fiscal year forecast	
Total Staff	\$90,551	\$98,405	\$37,936	\$95,150	(\$3,255)	-3.3%	management current fiscal year forecast	
Benefits	\$58,338	\$62,932	\$22,169	\$60,906	(\$2,026)	-3.2%	based on fringe rates of salary category forecasts	
Total Compensation	\$230,964	\$247,923	\$87,320	\$239,586	(\$8,337)	-3.4%		
Gen Operating/Facilities/Capital	\$75,105	\$72,354	\$32,004	\$73,817	\$1,463	2.0%		
Food Service	\$9,736	\$10,810	\$4,162	\$11,239	\$429	4.0%	greater-than-expected utility costs	
Ins/Coll/Bad Debt/Loans	\$4,673	\$5,215	\$3,511	\$6,865	\$1,650	31.6%	based upon revenue actual	
Debt Service	\$22,987	\$23,073	\$5,356	\$22,873	(\$20)	-0.9%	greater-than-expected bad debt and insurance costs	
Reserves ⁺	\$9,246	\$9,984	\$0	\$9,593	(\$391)	-3.9%	Board budget	
Internal Bank Repayments*	\$11,162	\$0	\$0	\$4,862	\$4,862	NA	management current fiscal year forecast	
Other Transfers	(\$10)	(\$930)	\$0	(\$930)	\$0	0.0%	management current fiscal year forecast	
Total Non-Compensation	\$132,899	\$120,505	\$45,033	\$128,318	(\$7,813)	6.5%		
Total Expenses	\$363,862	\$368,428	\$132,253	\$367,903	(\$525)	-0.1%		
Operating Surplus/(Deficit)	\$0	\$0	\$65,048	\$0	\$0	NA		

Source notes:

Board Budget = Placeholder Budget with Adjustments, or the budget that was drafted in March 2022 along with management's subsequent budget balancing adjustments in June 2022.

[^] FY22 Other Revenues includes university's Grants & Contracts revenue; Higher Education Emergency Relief Fund III revenue reported on own line.

⁺ FY22 Reserves includes Legal Claims; recorded in university's General Operating expense line.

* FY22 Operating Surplus captured as Internal Bank Repayments, entry yet to be posted in Finance System. Activity as of November 17, 2022; 5 of 12 of the fiscal year's periods have passed.